Oahu Sugar Company, Waikane Hawaii
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History
In 1894, Benjamin F. Dillingham wrote a prospectus which inspired the incorporation of the 10,000-acre Oahu Sugar Company. The company was to be situated on the slopes of the Waianae and Koolau mountains, east of Honolulu. The major obstacle confronting the young company was assuring a water supply to this arid land mostly covered with rocks, lantana and guava. After exhaustive studies of water resources, the Oahu Sugar Company was established in what was once a village called Aualii. Oahu Sugar Company first drilled for water and later constructed ditches to bring water down from the mountains. Eventually, Aualii became known as Waipahu, or, "gushing water" in Hawaiian. In 1899, OSC first harvested sugar cane. Oahu Sugar Co. expanded, reaching nearly 20 square miles. Ninety-four percent of the land used for cane was leased, usually for a term of fifty years, from various estates. The remaining land was fee simple. The major lessors were: Ii Estate; Oahu Railway and Land Co.; Bishop, Robinson and Campbell Estates.

Organizational Structure
AmFac and its predecessor, H. Hackfeld & Co., have served as factors for Oahu Sugar Co. since its inception. H. Hackfeld maintained branch offices in New York City and in San Francisco. The Company's managers from 1897-1940 were: A. Ahrens (1897-1904); E.K. Bull (1904-1919); J.B. Thomson (1919-1923); E.W. Greene (1923-1937); and Hand L'Orange (1937-1956).

Plantation Life
Skilled employees at Oahu Sugar Co. came primarily from Germany. As typical of plantations during this time period, OSC faced a shortage of unskilled laborers with the exception of a small number of Hawaiian workers. Most laborers came from the Philippines, Japan, China, Portugal, and Norway. Each employee received a house free of charge, complete with firewood, fuel, and water for domestic purposes. By the 1930s, garbage collection, street cleaning and sewage disposal were provided. The plantation store sold produce and retail goods to employees at cost. Other store buildings were rented to tenants of various nationalities to give employees a wide choice in the selection of goods.
OSC provided clubhouses, athletic fields, and playgrounds. Baseball was a favorite past time and OSC's team maintained an outstanding record in plantation league tournaments. The Company donated labor and materials to local schools. In 1920, a hospital was built and the services of a resident physician were provided free of charge to unskilled employees. There was a moderate charge to skilled employees and "outsiders", people not employed with OSC, who sought medical assistance. By 1925, the plantation population ranged between 9,500 and 10,000 people. With some 2,850 names on the payroll, an estimated three quarters of Waipahu residents earned a living connected to sugar production. Most work performed at OSC was done on the "contract" or piecework system. Cutting and piling cane was paid for by the ton; plowing and planting was by the acre; irrigation, cultivation, and general care of the fields was based on crop yield.

H.K. Bishop was appointed Chief Engineer of the project. The Waiahole Water Co. proposed collecting water from windward Oahu by means of tunnels, ditches, and pipes running to the leeward side. Construction, begun in 1911, was completed about 1916. It provided a three-mile tunnel and pumping plants with a capacity of 100 million gallons of water a day.

Right: Oahu Sugar Company stock certificate. Nicholas Kalis Collection

In 1907, OSC was the first sugar company in the world to install a 12 roller mill. The Company broke a world's record in 1928 by averaging 12.02 tons of commercial sugar per acre. Oahu Sugar Co. continued to deliver high yields in its more than 80 years of producing and manufacturing sugar.

Oahu Sugar Co. transformed an arid cattle range, into a highly productive agricultural area. Though hardships existed, people of all nationalities worked, lived, married and died together. Oahu Sugar Co. contributed not only to the technological advances of the sugar industry, but also to the colorful, multi-cultural and ethnic history of the Islands.

**Chronology**

1849 – German ship captain Heinrich Hackfeld docked his boat in Hawaii
1894 - Benjamin F. Dillingham founds Oahu Sugar Company on 20 acres of lands leased from James Campbell in the vicinity of Waipahu; elevation 10 feet Waipio Peninsula to 700 feet at Waiahole Ditch; 94% of land used for cane was leased. H. Hackfeld & Co. served as factors since its inception
1897 – Oahu Sugar Company incorporated; its Board of Directors named the sugar mill site to be at Waipahu
1897 - First locomotive Waipahu arrived
1897 – A. Ahrens becomes first manager
1899 – First sugar cane of OSC harvested
1900 – Sugar mill appears in photograph with 170-foot high smokestack (originally 225 feet tall); one of two, one was demolished in 1970
1900 – Portable Track cars acquired
1900 - Second and third locomotives Waikele and Waiawa respectively arrive
1908 - Fourth locomotive Waikane arrives in January Fifth Waikakalaua arrives in June

**Milestones**

Completing the Waiahole Tunnel through the Koolau Range, was a major Company achievement. In 1911, J.B. Lippincott proposed to OSC's Board the establishment of the Waiahole Water Company. Proposal accepted,
1910 – Field 19 Water Tower Acquired
1912 – First plantation to install a 12 roller mill
1913 – Construction started on water tunnels
1916 - Tunnel brings millions of gallons of water from Windward Coast
1917 – US Navy requisitioned Ford Island
1917 – Rearrangement and enlargement of mill yard to provide sufficient track space for increased number of can cars required when operating two mills simultaneously.
1917 - Sixth locomotive, Koalipea (0-6-0T) arrives
1920s – New cane cars being added to keep up with increasing sugar production

Right: Sugar cane weighing station. Uncertain when this type of cane wagon, typical of Hawaiian practice, was introduced. Nicholas Kalis Collection
1920 – 45-lb rails imported to replace lighter rails
1920 – Japanese strike in Oahu
1921 – Oil Tank Car acquired (retired 1951)
1921 - New shop building constructed “with facilities to overhaul locomotives and steam plows”
1922 – Waiawa cut-off built
1924 - Seventh and final locomotive Hoaeae (No. 8) arrives
1924 – Field Superintendent Hans L’Orange convinced the company to give up several acres of cane field to create the Oahu Sugar Co. Field as a recreation area for Oahu Sugar Co. workers.
1925 – Railroad signal acquired
1925 – Population of plantation ranged between 9,500 – 10,000 people with 2,850 on payroll
1926 – Mud Press Cars [Mud Press is juice sediment often used on the cane fields for fertilizer] and Gregg Flat Cars acquired
1927 – Grade crossing eliminated at Government Road by which railroad crossed below the road; concrete bridge went over the cut
1930s – OSC provided garbage collection, street cleaning and sewage disposal
1931 – 984 cars total and one mile of permanent flume; mules and tractors haul cars over the portable tracks
1936 – Grab loading method of filling rail car appears in photograph dated that year
1937 – Hans L’Orange becomes manager
1938 – Weed Burn car acquired
1939 - Railway reaches 60 miles of three-foot gauge track plus unspecified amount of portable track on which operated 939 plantation cars (860 four-ton cane cars, fifty flat cars, and 29 other cars
World War II - around Waipahu alone over 2,800 acres commandeered from Oahu Sugar for POW Camp for German prisoners, airport assembly and staging areas for barges, pontoons, and landing craft and bombs and munitions were stored in cane fields and tunnels.
1944 - (April) Kipapa Airport operational
1944 – Ammunition trains run
1946 – Low trestle on Oahu Sugar Company tracks appears in photograph of that year
1946 – Oahu Sugar began using large cane trucks
1947 – OR&L abandoned its main line at the end of this year
1947 - Oahu Sugar Company absorbed Honolulu Plantation Company
Late 1950 - Railway system eliminated
1970 - Oahu Sugar acquired much of the land of closed Ewa Plantation
1994 - Operations ended in anticipation of end in 1996 of agricultural leases

Believed to be Oahu Sugar weigh Station

Bibliography
The Oahu Sugar Cane Plantation, Waipahu; John Wesley Coulter, in Economic Geography, 9:1 (Jan., 1933), pp. 60-71.


Editor’s note: Images in this note supplied by N Kalis.

Aerial view, OSCO, 1966